

RYEDALE DISTRICT COUNCIL
HOUSING STRATEGY ACTION PLAN 2007/08 – 2009/10

Strategic Objective	Targets	Actions	Accountable Officer	Resources	How Measured	Target Date	Partners	Links to other strategies
Objective 1								
To enable the provision of affordable housing for rent and low cost ownership for sale	Publish findings of Housing Market Assessment <u>Is this really a target?</u>	Ensure information informs affordable housing development in relation to funding bids and planning gain Ensure evidence used for emerging new policy is part of the LDF process	RE KR J Thompson	Staff time	Development of new affordable housing policy <u>Does this need to be mentioned elsewhere, potentially a major change?</u> Development of affordable homes	Dec 2007 Ongoing	Forward Planning DC Consultants	LDF RHS Sub regional HS
	Submission of funding bid to the regional Housing Board as part of the Housing Investment Programme 2009-2011 <u>When?</u>	Ensure that every opportunity is taken to maximise the benefit of the funding allocation in the provision of affordable housing Contribute to meeting Local Area Agreement (LAA) stretch target over the next three years for the development of affordable housing	RE KR	RHB Funding allocation	Affordable housing programme	2011 <u>For what?</u>	RSL's Developers Private Sector	RHS HS

Strategic Objective	Targets	Actions	Accountable Officer	Resources	How Measured	Target Date	Partners	Links to other strategies
	Secure the long term funding of the Rural Housing Enabler	Funding bid submitted to regional Housing Board as part of the 2008/2011 bid round Second homes funding bid to be submitted If unsuccessful revenue bid to be submitted for 2008/09	RE	RHB Funding Allocation Revenue Funding	Funding secured and continued employment of the RHE	April 2008	Chief Housing officers Employment of Rural Housing Enabler would be in partnership with Scarborough BC	RHS
	Provide housing needs information to potential developers in consultation with DC	Keep up to date information on housing needs on a parish level throughout the district. Continually assess waiting list to ensure needs information is accurate and up to date	KR	Staff Time	Development of affordable housing	Ongoing 75 Affordable homes developed per annum	Forward Planning DC RSL's Developers	RHS RSS LAA
	To meet the targets of the North Yorkshire Enhanced Joint Working project in relation to the Strategic Housing role	Appoint to the post of North Yorkshire Housing strategy Manager To set up new sub regional political governance arrangements for strategic housing issues To achieve consensus on	RE	Revenue Budget Staff Time	Sub regional Housing Strategy completed Improved and streamlined political sign up	April 2007- April 2007	Multi Agency All NY Authorities	RHS

		the sub regions position on moving towards a single Sub regional Housing strategy <i><u>Timescale for agreeing sub-regional strategy? This should be reflected somewhere.</u></i>		Staff time	Clarity achieved on sub regions position	August 2007		
Strategic Objective	Targets	Actions	Accountable Officer	Resources	How Measured	Target Date	Partners	Links to other strategies
	Continue to maintain Discounted Sale register in order to address affordable housing need <i><u>Does this include other LCHO options?</u></i>	Allocate discount for sale properties in accordance with policy Continue to identify qualifying potential purchasers	KR	No funding requirement Staff Time	Completion of schemes and successful applicants able to purchase	4 Flats to allocate Jan 08 Ongoing	RSLs Developers Legal services	Sub-regional HS Regional HS
Ensure the development of 75 affordable homes per annum	Ensure 35% affordable housing provision on all qualifying private sector developments	Ensure negotiations take place at an early stage between DC and developers to ensure targets are met	P Simpson J Thompson RE	Revenue budget	Number of affordable housing completions	Ongoing	Developers RSLs	LDF RSS
	Development of affordable homes at Carlton Lane, Helmsley	Monitor ongoing progress	RE	Second homes money Housing Corporation	Completion of scheme	Feb 2008	Yorkshire Housing	RHS LAA HS
	Work with Parish Council in Sherburn	Hold regular meetings with Parish Council and DC	Colin Huby	Regional Housing	Scheme completed	March 2009	Yorkshire Housing	HS

	to identify suitable sites for development	Assessment of any key sites for development potential and possible RHB funding		Board			Developer Parish Council	RHS LAA
	Successful completion of phase 2 of Redrow development	Handover of next 6 properties	KR	Planning gain	Scheme Phase completed	Jan 08	Yorkshire Housing Home HA	HS RHS LAA
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
	Development of 17 affordable units in Malton at Wentworth street/ Smithsons Court	Partnership working with RSL for submission of funding bid and planning application	RE	Regional Housing Board	Completion of scheme	April 2008	Yorkshire Housing DC	HS RHS LAA
	Work in partnership with Joseph Rowntree Housing Trust as main contractor for Homebuy Scheme	Develop referral system and point of contact for Ryedale residents interested in scheme	KR		Completion of two homebuys per annum <i>Are these open market homebuy? Seems a very low figure- why is this?</i>		Joseph Rowntree	RHS Sub regional strategy
	Secure the refurbishment of 64 Langton Rd, Norton currently used as temporary accommodation Investigate the potential for further development on the	Funding bid to regional Housing Board Work in partnership with Yorkshire Housing to bring scheme forward	RE	Regional Housing Board	Completion of Scheme	April 2009	Yorkshire Housing DC	HS RHS LAA

	site							
	Development of garage sites owned by Yorkshire housing for affordable housing schemes	Undertake feasibility studies on 6 possible sites in Norton and Malton	RE	Regional Housing Board	Development of sites	April 2009	Yorkshire Housing DC	HS RHS LAA
	Development of Moorside Nursery Site Kirkbymoorside into 20 affordable homes for rent & sale	Scheme details assessed against Housing Needs survey Planning permission obtained Funding bid to regional housing Board	RE	Regional Housing Board	Development of scheme	March 2010	Yorkshire Housing DC Parish Council	HS RHS LAA
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
	Complete two rural exception schemes by 2008/09 <i><u>Is there any scope for consideration of Community Land Trusts as a possible option</u></i>	Identification of specific housing need Identification of development sites Identify potential RSL Provision of financial resources	RE C Huby	Regional Housing Board Funding	Completion of schemes	2008/09	Parish Councils RSLs SBC YRCC	RHS RSS
	Investigate the potential for the use of commuted sums to fund schemes/ services to secure the provision of affordable housing <i><u>does this include off-site purchase of</u></i>	Develop protocol as to how commuted sums are to be spent Establish financial arrangements for the deposition of commuted sums together with the necessary audit trail	RE P Simpson J Thompson	External revenue Staff resources	Provision of affordable housing	Jan 08	Developers DC Forward Planning	RSS RHS

	<i>units-especially in the case of flatted developments?</i>							
	Development of former care home into 17 affordable units for rent and sale	Negotiate purchase of site and selection of development partner Bid to regional housing board	RE	RHB Private finance	Development of scheme	April 2009	NY County Council Yorkshire Housing	HS RHS LAA
	Look at possible development opportunities on 5 existing Council owned sites	RSLs to investigate suitability for development Member agreement to dispose of sites together with any conditions	RE C Huby	Regional Housing Board	Completion of schemes	April 2009	RSLs Developers DC Forward Planning	RHS Sub regional HS
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
	Tackle under-occupation of family housing through the implementation of a tenants' incentive scheme <i>Could this be linked to new provision also?</i>	Scheme to be developed in house to ease pressure on temporary accommodation for homeless families by providing incentives for existing tenants to relocate	KR L Gould	Second homes CLG Grant	Increase in the availability of family housing in areas of high demand	Apr 2008	RHA	RHS HS HPS
	Review the planning policy framework for affordable housing	Produce Core Strategy and incorporate new affordable housing policy Produce a housing supply development plan document	J Thompson	Revenue Budget	Against milestones in the Local Development scheme	March 2009 March 2011	Developers RSLs Local Community	RSS RHS

		Review affordable housing supplementary planning guidance				March 2009		
	Work in partnership sub regionally to meet the targets of the North Yorkshire Enhanced Joint working project in relation to using the LDF process and making the best use of planning tools	Investigate the potential for undergoing Joint housing needs and market assessments Ensure all LDF Core Strategy includes affordable housing policies Monitor compliance with condition on 106 agreements and use enforcement procedures if appropriate Investigate ways of providing additional affordable homes through less conventional routes	RE KR J Thompson		Targets in Joint Working project met Monitored via Chief Housing Officers Group	2009	Multi agency All NY Authorities	RHS
Strategic Objective	Targets	Actions	Accountable Officer	Resources	How Measured	Target Date	Partners	Links to other strategies
	To meet the targets of the North Yorkshire Enhanced Joint Working project in relation to the Land assembly and the work of the Rural Housing Enablers <i>Will there be an interim timetable agreed for this with clear milestones?</i>	Undertake an audit of all public land Agree priority work areas for RHE's Investigate the potential for RSL's to exercise rural re-purchase by increasing grant levels available	RE C Huby	RHB	Targets in Joint Working project achieved Monitored via Chief Housing Officers Group	2009	Multi Agency All NY Authorities	RHS

	To hold at least four meetings of the Corporate Housing Group annually	Continue to work to agreed internal procedures to ensure improved in-house service provided to developers Continue to work in partnership on all negotiations with developers on affordable housing	RE KR	No funding requirement Staff time	Successful in-house working arrangements	Ongoing	DC Forward Planning Legal Services	RHS
Objective 2								
Development of services to meet the needs of homeless applicants and implementation of measures to prevent homelessness	Completion of review of the Homelessness Strategy by July 2008	Homeless Strategy working party to reconvene Draft out for consultation by April 2008	KR	Staff time	CLG	July 2008	Multi agency	HS Sub regional HS
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
	Continue to Implement the three year Homelessness Prevention Strategy	10% reduction in applications/acceptances on an annual basis Continue to administer the prevention fund to ensure reduction in costs to the authority for temporary accommodation	KR L Gould	CLG funding and revenue budget of £8,000 annually	Reduction in homeless applications/acceptances	March 2008	HA CAB Housing Benefits	HS

		Continue to implement housing options toolkit						
	Continue to work in partnership to meet the aims of the North Yorkshire Enhanced Joint working project on homelessness	As lead authority to ensure targets are met and services continue to be developed across the sub region	KR	Revenue bids Capital bids Staff time	Targets met	Ongoing	County homelessness group	RS
	Completion of sub regional overarching homelessness review and Strategy	Spend time with each Local Authority to ascertain aims and objectives in relation to homelessness services Produce draft document for consultation	KR	Staff Time	Strategy completed	April 2008	County homelessness group	RS
	Continue to support the Ryedale Bond Guarantee Scheme	A minimum of five new bonds given each year	L Gould	£3,000 annually revenue budget	Numbers on scheme	Ongoing	Local Landlords Lettings Agents	HS
	Continue to support the Ryedale Rent-in Advance Scheme	A minimum of four applicants on the scheme each year	L Gould	£2,000 annually revenue budget	Numbers on scheme	Ongoing	Local landlords Lettings Agents	HS
Strategic Objective	Targets	Actions	Accountable Officer	Resources	How Measured	Target Date	Partners	Links to other strategies
	Develop additional temporary accommodation at: Eastgate Square, Pickering	One unit of additional temporary accommodation Management of property to be undertaken in house	RE KR	ADP and Second Homes funding in place	Completion of schemes Agreement in place	October 2007 October 2007	Yorkshire Housing	HS

				Management costs funded from RHA				
	Review management agreement with RHA in respect of managing temporary accommodation	Amend management agreement to include properties at Cornucopia Close, Norton Langton Road, Norton Station Way, Norton Eastgate, Pickering	RE	Staff Time	New management agreement adopted	Jan 08	RHA	HSS
	Reduce the cost of temporary accommodation to the Council by limiting the use of holiday cottages for homeless households <i>Are there any numbers for this?</i>	Implement prevention initiatives Enable access into private rented accommodation as an alternative for clients	KR	Prevention Fund	Reduced expenditure on B & b budget	Ongoing	Private landlords	HS
	Prevent homelessness for at least 50 households each year through prevention activities and timely advice and assistance	Implement prevention initiatives Regular liaison meetings with RHA Regular meeting with Support providers Continue to provide financial support to voluntary organisations under the prevention agenda	KR L Gould	Prevention fund BGS Rent-in-Advance Staff Time	Reduction in homeless applications/ acceptances	Annually	RHA Support services Making Safe Project CAB HARP Safe Moves	HS HPS
	Ensure Private Sector Housing Link Officer	Review success of post Set up regular meetings	KR L Gould	CLG Funding	Reduction in Homeless applications	Dec 07	Private sector	HS

	<p>continues to improve the relationship with the private sector and facilitate access to the market for our clients</p> <p><u><i>This would benefit by sharpening up and quantifying what exactly is meant, otherwise it is very difficult to measure and assess.</i></u></p>	<p>with occupants of temporary accommodation to advise them of their options</p> <p>Implement Qualifying Offers procedure for clients with whom the Authority owes a Section 193 duty</p>			Reduction in use of temporary accommodation			
	<p>Ensure any empty property grants are linked to nomination rights for the Council</p> <p><u><i>Again, this could be sharpened-numbers?</i></u></p>	<p>Minimum of two grants to be awarded on an annual basis</p> <p>Review Empty property nomination Agreement</p>	<p>S Williams KR</p>	<p>Capital programme</p>	<p>Empty properties brought back into use/HMO licensing</p>	<p>Annually</p>	<p>Private sector</p>	<p>HS PSRS EPS</p>
	<p>Enter into a lease agreement for number 37 Castlegate, accommodation provided to vulnerable single homeless clients and undertake complete refurbishment</p>	<p>Agree the terms of the lease agreement</p> <p>Lease agreed and signed</p> <p>Completion of scheme of repairs and improvements to the property</p> <p>Appoint Resettlement Officer</p> <p>Launch new scheme</p>	<p>RE P Vause KR</p>	<p>£90,000 HCIP Grant</p> <p>Revenue Funding</p>	<p>Scheme completed</p>	<p>April 2007 July 2007 Oct 2007 Nov 2007 Jan 2008</p>	<p>Local Builder Residents of building</p>	<p>HS</p>

	funding opportunity for the development of Scarborough/ Ryedale Supported Lodging Scheme	proposal and submit relevant funding bids		people Funding	of Scheme			
Strategic Objective	Targets	Actions	Accountable Officer	Resources	How Measured	Target Date	Partners	Links to other strategies
	Develop and implement an SLA with Housing Benefits to facilitate improved working relations and access to DH payments for housing services clients	Service level agreement to be completed by January 2008 <i><u>Suggest that monitoring of the SLA needs to be in place in order to assess its' effectiveness.</u></i>	KR	No funding requirement	Homelessness prevention BVPIs	Jan 2008	Housing benefits	HS
	Investigate the potential for the development of an in house lettings service in order to reduce numbers in temporary accommodation to meet gov't targets <i><u>How does this fit with the development of the NY CBL scheme?</u></i>	Work in partnership to research good practice to enable a scheme to be developed Employment of Lettings Officer Launch new service to attract private landlords <i><u>This needs more explanation, including how it would be monitored to assess its' effectiveness.</u></i>	KR	£20,000 CLG funding bid £10,000 revenue match funding	Reduction in use of temporary accommodation	April 2008	CLG Private landlords Lettings Agents	HS HPS
	Undertake in house service improvements through the development of a Housing Options	Consultation with staff through planning day to scope potential for change Engage external consultant to package and promote the revised	RE KR	£2,000 CLG Grant	Increased public awareness of services provided by the Authority	July 2007 Oct 2007	Private sector	SDP HS

	Service to replace existing Homelessness and Housing Advice service	mechanisms for service delivery Review all advisory booklets and leaflets and associated documentation to incorporate service improvements Promotion and launch of new service			Improve image of Authority to stakeholders Improve service provided to clients Satisfaction Surveys	Jan 08		
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
	Continue to provide funding to the Court duty system (County Court) to prevent homelessness	Service level agreement agreed for second year Quarterly statistical information received to be incorporated into BVPI's	KR	£2,000 CLG Grant in year	Reduction in homelessness 10 cases prevented in first quarter of 2007/08	April 2008	HARP	HS HPS
	Continue to support Ryedale Nightstop in providing temporary accommodation for young homelessness people	Regularly review the effectiveness of the scheme in preventing homelessness Referrals made to the scheme for all homeless under 25s approaching the Council. Continue to have a member of staff to represent the Council to sit on board of directors	KR L Gould	£2,000 CLG Funding in year £5,000 CIF Funding in year	Reduction in Homeless applications from under 25s and increased planned moves into accommodation <i>Could any numbers be included in order to show the effectiveness?</i>	March 2008	York Nightstop charity Ryedale YMCA	HS HPS
	Work in partnership with Scarborough BC to develop a	Sign service Level agreement with York Nightstop and negotiate	KR	CLG Funding	Increased number of hosts being	Jan 2008	Scarborough BC York Nightstop	HPS

	joint Nightstop scheme to enable our clients to have access to additional hosts	financial arrangements			available and placements being made			
	To reduce levels of homelessness amongst victims of domestic violence through the Making Safe project	Attend Steering Group meetings to assess progress of the scheme Work in partnership with RHA to ensure availability of permanent accommodation for those failing within the Making Safe Scheme	KR	£1,500 CLG funding in year	Reduction in homelessness from women suffering domestic violence <i>Again, are there any figures here?</i>	Ongoing	Making Safe project	HS HPS
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
	To reduce use of temporary accommodation to meet government targets of 50% reduction by 2010	Review the existing Private Sector Leasing arrangements with York Housing Association Undertake an assessment of the stock of temporary accommodation available and the ability to change the units into permanent accommodation Ensure prevention activities continue to be undertaken to reduce the need for temporary accommodation	RE KR	Funded through Housing Benefit/rental stream through RSL	Lease on properties not renewed	April 2008 April 2009 Ongoing	York Housing Association Ryedale H A	HS
	To provide support for the CAB's Money Advice Worker in providing	Renew the service level agreement Evaluate the effectiveness	KR	Second homes funding	Number of referrals to the scheme and the reduction	March 2008	Ryedale CAB	HS HPS

	debt advice to the Council's clients <i><u>Is this measurable? How do you assess VFM from this? Numbers? There needs to be a mechanism for measuring its' effectiveness in order for this to be a target.</u></i>	of the service over the previous 12 months		£1,500 CLG funding in year	in homeless applications			
	Increase floating support service provided by Ryedale Flexible Support by at least 10 places to ensure all those residing in temporary accommodation have access to Housing related support <i><u>Again, how is this to be measured in number terms- what is the real outcome?</u></i>	Work with the scheme and Supporting People to increase capacity of the scheme Ensure that all household in temporary accommodation access the support service	KR	Supporting People Funding	Ensure all homeless households have access to Housing Support	July 2007	Supporting People York Housing Association	HS HPS
Strategic Objective	Targets	Actions	Account-able Officer	Resources	How Measured	Target Date	Partners	Links to other strategies
	To ensure that ever effort is made to reduce the	Monitor rough sleeping Develop reporting	KR L Gould	No funding requirement	Number of people sleeping rough	Ongoing April 2008	RSLs	HS

	incidence of rough sleepers <i>Numbers? Target?</i>	arrangements for incidents of rough sleeping						
	Continue to work with Safe Moves scheme to reduce levels of youth homelessness by 25% by 2010	To be active member of Steering Group To ensure that referrals made to the scheme within 24 hours of young person approaching the Council as homeless Ensure that the target of no 16/17 year olds in Bed and Breakfast by 2010 is achieved To examine the feasibility of sub regional funding arrangements	KR L Gould	Funding provided through second homes initiative	Reduction in Homeless applications form under 25s and increased planned moves into accommodation	Ongoing 2010 April 2008	Ryedale YMCA Safe Moves Scheme County Homelessness Group	HS HPS
	Continue to refer under 25s who are homeless to the Ryedale YMCA where possible	To secure, where possible, move on accommodation for YMCA residents to enable new applicants to access the scheme Have regular liaison meetings to ensure the effectiveness of the scheme	KR L Gould	No funding requirement	Achieve a 50% move-in rate for all young people accepted as homeless by the Council	Ongoing	Ryedale YMCA Support Services Safe Moves Ryedale Nightstop Ryedale HA	HS HPS
Strategic Objective	Targets	Actions	Accountable Officer	Resources	How Measured	Target Date	Partners	Links to other strategies
	Increase the capacity of the Stonham Support	Funding bid to supporting people as part of commissioning plan	KR	Supporting people funding	Scheme capacity increased	June 2007	Stonham support scheme	HSS

	scheme to ensure that clients have access to generic Housing related support	Ensure referrals continue to passed through to the scheme Continue to have regular liaison meetings to discuss schemes effectiveness	LG	Staff time		Ongoing	Supporting people	
Objective 3								
To address decency issues in the private sector and the maintenance of the private housingstock in general	To undertake a stock condition survey across the district by 31/03/08	Prepare tender document by Jan 2008 Interview and appoint prospective consultants	RE S Williams	Revenue budget allocation for 2007/08 £40,000	Completion of survey	March 2008	External consultants	PSRS EPS
	Submission of a funding bid to Regional Housing Board for private sector renewal	Development and implementation of a range of grant schemes	RE	£990,000 over 3 years	Bid secured and service developments completed	Nov 2007	RHB	RHS
	To ensure that 70% of those premises in the private sector occupied by vulnerable households meet the 'decent homes standards' <i><u>How is this to be measured? I assume the current figure is known in which case the numbers/% should be shown as</u></i>	Promotion of financial initiatives Liaison with private landlords/Agents Analyse information from Housing Market Assessment to inform and enhance Stock condition information.	RE S Williams	Private sector Housing working team M3 Software	% of decent homes	2009	Other NY Authorities Private landlords/Agents	PSRS

	<i>targets makes it much sharper.</i>							
Strategic Objective	Targets	Actions	Accountable Officer	Resources	How Measured	Target Date	Partners	Links to other strategies
	Development of the proposed Ryedale Home Improvement Agency	<p>To seek member approval</p> <p>To provide a more comprehensive service to the vulnerable and frail elderly in Ryedale</p> <p>To enhance the efficiency and effectiveness of service delivery</p> <p>To secure financial savings</p>	RE	<p>Income generated through fees</p> <p>External funding bids</p>	<p>Development of a range of performance indicators</p> <p><i>By whom? When? And to be measured by whom and when? And on what basis?</i></p>	<p>Sept 2007</p> <p>April 2008</p>	<p>Voluntary organisations</p> <p>Adult and Community Services</p> <p>RSL's</p> <p>Children and Young Peoples service</p> <p>Private sector</p>	PSRS
	Review current Private Sector Renewal Strategy to incorporate results of RHN funding bids and subsequent service developments	<p>Prepare interim Strategy for decision by Community services and Licensing Committee</p> <p>Incorporate results of Stock Condition Survey into Private sector Renewal Strategy</p>	<p>RE</p> <p>S Williams</p>	Staff Time	Private sector renewal Strategy completed	<p>Nov 2007</p> <p>Sept 2008</p>	Private Sector	HS
	To meet the targets of the North Yorkshire Enhanced joint working Project in relation to Private sector Housing	<p>Development of Sub regional private sector Housing group</p> <p>Explore regional funding to undertake a BRE Housing stock Model for the North Yorkshire region</p>	RE	RHB	<p>Targets in Project are achieved</p> <p><i>Can these be put in here, without them it is difficult to measure</i></p>	April 2008	<p>Multi Agency</p> <p>All NY Authorities</p>	RHS
	Review and update current information relating to private	Update information currently held on website	S Williams	Revenue budget	Improved access to services	Sept 2007	IT Services	PSRS

	sector grant schemes to improve access to the service <i>Any numbers? What is the aim?</i>	Review in house leaflets		Staff Time		April 2008		
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
	Continue to identify HMO's within the district <i>Measurability? Numbers? What is the target? And by when?</i>	Continued promotion of scheme Develop a sub regional Fire Safety Standards for HMO's in partnership with the North Yorkshire Fire and Rescue Service Develop a Sub regional Amenities Standard for HMO's in partnership with NY Authorities	RE S Williams	M3 Grant software system	Licensing of qualifying HMO's	Ongoing	NY Private Sector Housing Working Party Y and H HMO Network	PSRS
	Ensure all licensable HMO's are visited within 5 years of licensing <i>Will this be an annual target? How measured?</i>	Develop programme of inspections Ensure compliance with appropriate licensing conditions	RE S Williams	NY Private sector housing working party HMO Grant software	Compliance with licence conditions	Ongoing	NY Private Sector Housing Working Party Y and H HMO Network	PSRS
	Maximise the benefit of the private sector stock <i>More detail-numbers?</i>	Target empty properties with legal action to secure the bringing back into use Visit all major landlords and estate owners operating within the district Empty property Strategy amended to add Enforced	KR S Williams	Empty property grants M3 Software	BVPI 64	On an annual basis	DC Legal services Forward Planning Env. Health	EPS

		Sale, Compulsory Purchase and Empty Property Management Orders and adopted by late 2008 Continue to develop the corporate Empty Properties Group					Y and H Empty property Forum	
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other Strategies
<u>These could all be put together</u>	To maximise budget expenditure for Home Repair Assistance grants	Process and approve grants from qualifying applicants.	S Williams PV	£450,000 Capital programme over 3 years	Capital budget fully committed	By financial year end	Contractors Owner occupiers RSL's	PSRS
As above	To maximise budget expenditure for Empty property grants	Process and approve grants from qualifying owners	S Williams	£90,000 Capital programme over 3 years	Capital Budget fully committed	By financial year end	Owner occupiers	PSRS
As above	To maximise budget expenditure for Houses in Multiple Occupation grants	Process and approve grants from qualifying applicants. Promotion of HMO grant scheme	S Williams PV	£90,000 Capital programme over 3 years	Capital budget fully committed	By financial year end	Contractors Private sector landlords	PSRS
As above	To secure the approval of six Home Appreciation Loans per year	Improve marketing of the scheme Recruit a Sub regional Loans Officer	S Williams	£180,000 RHB funding over 3 years Staff Resources	Completion of 6 loans	By financial year end Oct 2007	Sheffield BC RHB Other NY Authorities	PSRS
	To implement and report annually on progress towards meeting the targets set out in the Council's Home Energy	Continue energy advice partnership Annual monitoring of energy efficiency improvements	N Coakley N Coakley	£3,000 revenue funding in year £2,000 revenue funding in	Maintain service level agreement Report on results and progress	Ongoing Ongoing	Private Sector	

	Conservation Act strategy	General promotion of grants and advice available to public Ensure additional information relating to energy efficiency is available on the Council's website	N Coakley N Coakley	year No funding requirement No Funding requirement	No of grants taken up/value of measures installed Web page and links available	Ongoing Ongoing		Home Energy Conservation Act Strategy
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
	Reduce the number of vulnerable people living in fuel poverty in North Yorkshire in order to contribute to government targets	Support the development of a sub-regional approach to the Sustainable Energy network Develop a sub regional Affordable Warmth Strategy linked to the regional Affordable Warmth Action Plan for Yorkshire and the Humber	N Coakley	Staff time	Strategies completed <u>Which strategies?</u> <u>Numbers?baseline figure?</u> <u>How measured?</u> <u>Linked to DHs</u>	April 2008	All NY Authorities Ryedale Energy Conservation group LTD	RHS
Objective 4								
Enabling independent living	Install 100 new connections to the Ryecare lifeline service on an annual basis	Market the scheme through different forms of media including web site	J Grace	Revenue Budget	Number of connections to the scheme	Ongoing	Adult and Community services	HS
	Development of a Ryedale Handyman scheme	Award of contract to Private sector service Establishment of referral system	RE	Supporting people Funding	Quality Assessment Framework Satisfaction Surveys	Dec 2007	Private sector referral agencies Community Safety RSL's Supporting people Adult and Community	PSRS

							Services	
	Administration of the Disabled Facilities Grant scheme	Maximise the available funding in the capital programme Continue to attend liaison meetings with partner agencies To support applicants through the grant process and comply with relevant performance indicators	RE S Williams	£944,000 capital programme over 3 years M3 Software £50,000 Adult & Community Services Funding 2007/08	Satisfactory completion of works Maximise budget expenditure	By financial year end	RHB Adult and Community services RHA	RHS
	To work with supporting people to implement the five year strategy and to develop further support services for vulnerable people throughout the district	To be an active member of the SP Commissioning body Attend the North Yorkshire Core Strategy Group Work within the projected levels of funding per year contained within the five year strategy	RE KR	Supporting people funding	Supporting People Strategy Development of new schemes	2010	Supporting People	SPS
Meeting the needs of older people	Work with Adult and Community Service in meeting the target to end the use of residential care homes by 2010'	Work with Adult & Community Services in meeting the target to end the use of residential care homes by 2010 Develop an extra care scheme in Norton to provide homes for rent and sale	RE	RHB Funding £800,000 NYCC Funding	Completion of Extra Care Scheme	Start on site Oct 2007 Completion due ?	NYCC Yorkshire Housing Supporting People RHB	RHS HS
	To ensure the provision of affordable housing	Work in partnership with RHA and Supporting People to review the	RE KR	RHB Funding Private	All sheltered schemes reviewed	April 2008	Supporting People	HS

	to meet the needs of elderly people living within Ryedale	suitability of the sheltered housing stock To use the results of the Housing Market Assessment to identify any shortfall in provision and to develop schemes to address the shortfall		finance	Completion of schemes	Ongoing	Ryedale Housing Association	
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
	Work in partnership to develop the Assistive Technology agenda	Identify service users who would benefit from enhanced service delivery through Telecare Installation of equipment to meet identified need Investigate the potential for system upgrade to PNC4 for the Ryecare Lifeline service	RE J Grace	Revenue Funding Adult and community services funding	Compliance with government targets	Ongoing Ongoing March 2008	Adult and Community Services Tunstall Telecom Richmondshire DC Ryedale HA	HS
Meeting the needs of vulnerable young parents	Provide a 6 bed dispersed supported housing scheme for young parents/young people/ex offenders in Ryedale	Supporting people funding secured Agreement to be signed by partners Properties identified by RHA	RE KR	Supporting people funding Second homes capital funding	Completion of scheme	2007/08	Foundation Housing/ Ryedale Housing Association	SPS HS HS
	Establish better working relationships with education in order to improve multi agency working <i><u>This would need</u></i>	Undertake regular meetings with Parent Support Advisors working within the schools Establish referral systems for those clients with children showing signs of	L Gould	Staff time	Referral system in place and being monitored	2007/08	Education	HS

	<i>sharpening, with numbers etc</i>	support needs						
	Develop a parenting skills course for vulnerable homeless families	Parenting classes on a one-to-one basis for those in temporary accommodation Establish referral system to Bumps to Babes Scheme	KR L Gould	£2,000 CLG funding in year	Implementation of scheme	April 2008	Primary Care Trust	HS
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
Meeting the needs of vulnerable young people	Continue to work closely with Ryedale YMCA to ensure the scheme continues to meet the needs of homeless young people in Ryedale	Staff member to represent the Council and sit on board of directors Ensure move on arrangements are in place with RSL's Ensure Ryedale YMCA informs Housing services of difficulties arising with clients residing at the scheme in order to prevent homelessness	KR L Gould	Staff time	Reduction in 16/17 year olds applying to the Authority as homeless	Ongoing	Ryedale YMCA RSL's	HS
	Review Sub regional Joint Procedure in relation to the assessment of homeless 16/17 year olds	Joint procedure reviewed in partnership with children and Young Peoples Service and the Youth Offending team Provide training to all relevant staff across all agencies Develop Information Sharing procedure to assist with implementation of Joint procedure and prevention of	KR	Staff Time Revenue Budget	Joint Procedures reviewed All staff trained Reduction in homeless 16/17 year olds <i>Any figures?</i>	August 2007 Jan 2008 Oct 2007	County Homelessness Group	HSS

		homelessness						
	Comply with targets and aims included within the Children and Young peoples Plan	Continue to be an active member of the County homelessness group Provide statistical information to the Children and Young People service as requested	KR	Staff Time	Targets achieved	Ongoing <i>Is there any ongoing measurement of this? This is not clear</i>	County Homelessness Group	HSS
Strategic Objective	Targets	Actions	Accountable Officer	Resources	How Measured	Target Date	Partners	Links to other strategies
	Ensure continued participation in Multi Agency prevention meetings (MAPS) to identify young people at risk of exclusion from and/or homelessness	Attend meetings and share information to ensure timely interventions where possible Offer Advice and assistance to the families of those 'at risk' if appropriate	KR L Gould	Staff Time	Reduction in school exclusions and homeless 16/17 year olds <i>Again numbers, in order to measure- without this it is hard to see this a real target that can be monitored.</i>	Ongoing	LEA Police Safe Moves Connexions Children and Young Peoples services Ryedale 4 Youth	HSS
	Continue to be an active member of the Scarborough and Ryedale Young persons Accommodation panel	Establish referral procedures to all service providers	KR L Gould	Staff time	Planned moves into independent living	Ongoing	Housing providers Children and Young peoples service Leaving Care	HHS

							team Scarborough BC	
Physically disabled	To provide information to RHA to enable them to maintain the database of adapted properties	Quarterly grant meetings to take place to discuss adaptation issues	S Williams	Staff time	Database kept up to date	Ongoing	Ryedale Housing Association Adult and Community services	PSRS
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
Mental Health	To meet the housing and support needs of those people in the district with mental health problems	Continue to attend the Scarborough and Ryedale Mental health Accommodation Panel To identify service users in partnership with the panel Develop referral system to accommodation providers	KR L Gould	No Funding requirement Staff time	Panel established and operating effectively No homelessness applicants with mental health problems in temporary accommodation	Ongoing Jan 08	Multi agency working Partnership with Scarborough BC	HS
	Ensure referrals are made to the Ryedale Community Mental Health team for those clients working with the Authority where additional support services are	Continue to work with GP services to ensure referrals are being made	L Gould	No Funding requirement Staff time	Referral system operational	Ongoing	CMHT Primary care Trust	HS

	required							
	Ensure those clients who do not have a severe and enduring mental health issue but require additional support are referred to the Mental Health Floating support service	To ensure there is an effective referral systems in place and monitor progress of all referrals	L Gould	Supporting people funding Staff time	Support being provided to vulnerable clients	Ongoing	Mental Health Matters	HS
Learning disabilities	Work in partnership to ensure the implementation of the Housing and Accommodation Strategy for people with a learning disability	Work in partnership to meet the aims of the Housing Task Group for Ryedale/Scarborough Attendance at Scarborough/Ryedale Learning Disabilities Board	RE KR	Staff time	Delivery of outcomes and objectives identified within the strategy	Ongoing	Adult and Community services Supporting People	HS
Domestic violence <u>Not sure this level of details required for this document.</u>	Work with the SWRF for Domestic Abuse to implement the Local Action Plan for the development of services for domestic abuse	Sustain Making Safe from December 2007 to continue to reduce repeat offending under the scheme, which currently stands at 10.8% and help reduce homelessness of families. Develop the Making Safe Scheme to work with children and young people in the scheme and to support them where fathers/carers are in the Criminal Justice System. To support the work of the Specialist Domestic Violence Courts and	KR L Gould	Supporting People Funding Revenue Funding Staff time	BYPI 225	2007 April 2008 Ongoing	Multi agency working	HS

		<p>Independent Domestic Violence Advisors in order to increase reporting and a reduction in retractions.</p> <p>Improved data Collection through increased agency involvement with the DA Forum. Ensure all staff are trained in Domestic Abuse Awareness</p> <p>Develop support and education services for children and young people to prevent the cycle of domestic abuse and reduce domestic violence incidents</p> <p>Continue to develop initiatives in conjunction with North Yorkshire Police Licensing Officer to reduce alcohol related domestic abuse incidents by 10% baseline 50.</p> <p>Ensure that accommodation is fitted with enhanced security for those at risk by referring to Safer Ryedale</p> <p>Continue to be an active member of the MARAC meetings designed to share information to increase the safety, health and wellbeing of victims and their children</p>				<p>Jan 2008</p> <p>April 2008</p> <p>Dec 2008</p> <p>Ongoing</p>		
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		To work with the Domestic Violence Co-ordinator to jointly construct and implement a risk management plan which provides professional support to those at risk to reduce the likelihood of harm						
	Continue to support the work of the Ryedale Domestic Abuse outreach	Secure long term funding to enable the continuity of service worker	KR	Revenue funding bid	Continuation of service	April 2008	Domestic Abuse services Supporting people	HSS
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
Multiple needs	To work closely with voluntary and statutory agencies to jointly plan services for the most vulnerable members of the community	Reduce the number of applicants with multiple needs becoming homeless through regular monitoring	KR L Gould	No Funding requirement Staff time	PIE	Ongoing	Homelessness Strategy Steering Group	HS
Substance misuse	To work in conjunction with other agencies to identify the extent of problems associated with drug and alcohol misuse and ensure appropriate advice and support is available	Investigate the potential for a service level agreement with the Ryedale Drugs Advisory service Monitor applicants approaching as homelessness with drug and alcohol problems	KR L Gould	No funding requirement Staff time	Completion of service level agreement PIE	April 2008	Homelessness Strategy Steering Group	HS
Hard to reach groups	To ensure the housing service is accessible to difficult to reach	To carry out Sub regional research into the Accommodation needs of Gypsies and Travellers	KR	No funding requirement	Completion of needs assessment	Jan 2008	Supporting People Regional	RHS SPS

	groups	<p>To develop a strategy to meet any identified support or accommodation needs</p> <p>To work with other agencies to ensure effective targeting of publicity material to hard to reach groups</p> <p>Continue to work with Ryedale Together and follow action plan agreed</p> <p>Development of main in house leaflets translated to main other languages specific to Ryedale</p> <p>Continue to subscribe to Translation services</p>	L Storey	Staff time	Completion of leaflet update	<p>April 2008</p> <p>Ongoing</p> <p>Ongoing</p> <p>April 2008</p> <p>Ongoing</p>	<p>Homelessness Group</p> <p>County Homelessness Group</p> <p>Traveller Education</p> <p>Voluntary organisations</p>	HS
Offenders	<p>To work with the Probation Service and other agencies to ensure integration of offenders into the community through professional and accountable activities</p> <p><u>Targets, numbers?</u></p> <p><u>Links to regional work?</u></p>	Review the county ex-offenders agreement	KR	<p>No funding requirement</p> <p>Staff time</p>	Completion of revised protocol	2008	County Homelessness Group	HS

	Work in conjunction with relevant agencies to ensure that Ex-Offenders posing a risk to the public are housed appropriately (MAPPA)	Continue to contribute to meetings and planning for public protection when required	KR L Gould	Staff Time	Continued participation in meetings	Ongoing	Multi Agency	HS
Objective 5								
To contribute to social inclusion and the provision of sustainable communities	Development of Crime and Disorder Partnership Plan	Ensure aims and targets from the Plan are reviewed on an annual basis	A Richards	Staff time	Partnership Plan completed	April 2008	Multi agency working	HS
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Other strategies
	Ensure referrals for 'at risk' young offenders are passed through to the prevent and deter early intervention scheme and provide the necessary support for the scheme	Enable information on individuals to be passed through to Housing Services by setting up a secure email system	KR	Staff Time	Secure email set up and referrals being sent through	Jan 2008	YOT team	HS HS
	To develop anti-social behaviour policies in partnership with the anti-social behaviour task group, for residents occupying	Undertake regular meetings with the Crime and Disorder Officer once appointed Implement CCTV at 37 Castlegate Ensure anti social	KR L Gould	Staff time	Reduction in anti social behaviour	April 2008 October 2007	Crime and Disorder Officer Police	HS

	temporary accommodation provided under homelessness legislation	behaviour interventions are applied to address any continued anti social behaviour by residents in temporary accommodation to avoid evictions				Ongoing		
	<i>Continue to support the Community Transport Service</i>	<i>Ensure the Council remains an active member of the rural transport partnership</i>	<i>J Holmes</i>	<i>Corporate resources provided to service</i>	<i>Council remaining active member of rural transport partnership</i>	<i>Ongoing</i>	<i>Ryedale Community Transport</i>	<i>LSP NYCC Community Transport Strategy Local Transport Plan (LTP2)</i>
	<i>Support the Wheels to Work scheme to enable the take up of employment, education and training for young people</i>	<i>Ensure referrals are passed to the scheme and work on developing a priority system for young people needing transport due to currently residing in temporary accommodation</i>	<i>L Gould</i>	<i>Staff time</i>	<i>Number of young people on scheme</i>	<i>April 2008</i>	<i>Ryedale Community Transport</i>	<i>LSP NYCC Community Transport Strategy Local Transport Plan (LTP2)</i>
	<i>To support the mobile information resource partnership with RYECAT</i>	<i>Set up working arrangements to enable Housing Services to have access to mobile resource to enable information to be disseminated out in the rural community</i>	<i>L Gould</i>	<i>Private finance Second Homes funding NYCC Education funding</i>	<i>Scheme implemented</i>	<i>Nov 2007</i>	<i>RYECAT</i>	
	Review the North Yorkshire agreement in	County Homeless Group to review agreement with Social Services for	KR	Staff time	Agreement reviewed	Jan 08	All NY Authoritys Children & Young Peoples	NY Enhanced Joint

	respect of re-housing care leavers	implementation by Jan 08 Training to take place Late 2007					services	Working project HS
	Review in partnership with Ryedale Housing Association allocations policy/points scheme	Ensure schemes meet Council requirements Points system operational by Jan 08 Housing services to be fully trained	KR	Staff Time	New scheme operational	Jan 08	Ryedale Housing Association	HS
	Implement a new nominations agreement in respect of all RSL accommodation in the district <i><u>This may need to link to emerging CBL scheme?</u></i>	Committee Approval for agreement with RHA Ensure agreement is rolled out to all RSL's operating within the district	RE KR	Staff time	Nominations Agreement agreed	Sept 07 April 2008	RSLs	HS
Strategic Objective	Targets	Actions	Officer	Resources	How Measured	Target Date	Partners	Strategic Objective
	Establish a working relationship with Spotlight who provide services for Prolific and Priority offenders	Enable services to be put into place prior to release to reduce homelessness and enable a planned move into independent living where the authority owes a housing duty Ensure services developed to work with those clients at risk of offenders to where possible produce positive outcomes Regular feedback meetings to be undertaken	K R L Gould	Staff time	Improved working relationship established and referral system in place	April 2008	Probation services	HS

	Develop a better working relationship and means of distributing information to private sector landlords	Hold three Landlords' Forums annually Continued employment of Private sector Housing Link Officer	KR L Gould	No funding requirement	Increase use of private sector for homeless clients	Ongoing	Private Sector Landlords	HS
	Address fuel poverty in the district	Continue grant scheme for energy efficiency and warm front grant top ups Provide information on energy efficiency to the most vulnerable members of the community Bid for continuation of renewable energy grants	N Coakley	£50,000 2007/08 RHB funding Successive years incorporated into 3 year RHB funding bid	Grants delivered	2007 Ongoing	Env Health/ Housing Benefits	Fuel Poverty Report 2000 HECA Climate Change Strategy & Action Plan

KEY Officers

RE Richard Etherington
KR Kim Robertshaw

Strategies

HS Housing Strategy
Sub-regional HS Sub-regional Homelessness Strategy
RHS Regional Homelessness Strategy
HSS Homelessness Strategy
HPS Homelessness Prevention Strategy
LAA Local Area Agreement
PSRS Private Sector Renewal Strategy
EPS Empty Property Strategy
SPS Supporting People Strategy
SDP Service Delivery Plan
RSS Regional Spatial Strategy
LDF Local Development Framework